



CONFERENCE

COLLABORATIVE LEADERSHIP IN HIGHER EDUCATION

July 24 - 25, 2017

Edmonton, AB



UNIVERSITY OF
ALBERTA

www.ualberta.ca



ACADEMIC
IMPRESSIONS



Leading across silos in higher education

OVERVIEW

This practically focused, two-day conference will provide you with the tools and strategies you need to lead collaboratively. Through a series of forward-thinking and introspective sessions, you will learn how to engage others, build coalitions across silos, and mobilize your campus to action.

Join us in Edmonton, Alberta for this leadership program where you will:

- Complete a leadership scorecard assessing your strengths and weaknesses
- Uncover your dominant style of thinking and problem solving
- Learn how to make decisions and influence with integrity and trust
- Develop a diagnostic mentality to address issues and provide solutions
- Discover how your operating style impacts the way you lead, especially under stress
- Gain practical tips and techniques to build your leadership effectiveness
- Learn how to use these skills to bridge silos across your organization

Given the highly interactive and experiential nature of this program, attendance is limited to the first 40 registrants. Register early to save your spot!

WHO SHOULD ATTEND

This program is built on the premise that cross-boundary thinking and collaboration will be key to competing in the future of the higher education industry. Drawing off the diversity of the attendees' roles and perspectives, this program has been designed for administrators at the director level or above from across the institution. This includes faculty who are considering taking on administrative leadership roles.

Please contact Amit Mrig at 720-988-1210 or amit@academicimpressions.com for more information or to discuss whether this program is right for you.

LEARNING OUTCOME

After participating in this conference, you will be able to lead more effectively through collaborative practices.

[VISIT EVENT PAGE](#)

www.academicimpressions.com/conference/collaborative-leadership-higher-education-july-2017



AGENDA

JULY 24, 2017

8:00 - 8:30 a.m.

Registration and Continental Breakfast (included in registration fee)

8:30 - 9:00 a.m.

Opening Remarks and Introductions

9:00 - 10:00 a.m.

Future Timeline

In this opening session, we will identify the potential events, trends, and issues that could impact our institutions over the next five to ten years. The timeline will help you develop a future orientation in which to think about your challenges and opportunities as leaders.

10:00 - 11:00 a.m.

Leadership Overview

The higher education landscape is only becoming more complex, and a new skill set will be required to compete in the future. In this session, we will examine these future roles, skills and qualities necessary for success. You will create a leadership “scorecard” that will assess your current strengths and areas of needed development as a leader. These tools will become touchstones for the two-day workshop and serve as the basis of the action plan you will develop.

11:00 a.m. - 12:00 p.m.

Trust and Decision Making

Trust and decision making are essential elements of leadership effectiveness. In this session, we will explore decision making strategies that can build and enhance trust and overall effectiveness.

12:00 - 1:00 p.m.

Reflective Journal/Lunch (included in registration fee)

1:00 - 2:00 p.m.

Thinking Styles Inventory

Understanding the diverse thinking styles of others provides insight into how to lead them effectively. Using a validated assessment that identifies four primary thinking styles, you will uncover your dominant style of thinking and problem solving. You will also discuss how this can and should influence their leadership style

2:00 - 2:15 p.m.

Break

2:15 - 3:15 p.m.

Leading and Influencing

Leadership is an action not a position, and learning how to influence others up, down, and across the organization is central to accomplishing your objectives. Building on what we’ve learned about communication and building trust, we’ll explore strategies to influence with integrity.



AGENDA

JULY 24, 2017 (CONTINUED)

3:15 - 4:30 p.m.

Leader As Diagnostician

If leaders are going to be successful in the future, they will need to develop a “diagnostic mentality” in which they learn to assess a situation before they present solutions. This session will involve the utilization of three organizational assessments that will give you deep insight into some of the most important aspects/elements of institutional life. The assessments will cover creativity, effective meeting, and high performing teams. You will be able to choose two of the four assessments and gain practical experience with them.

4:30 - 4:45 p.m.

Reflective Journal/Wrap-up and Homework Assignment

4:45 - 5:45 p.m.

Networking Reception (included in registration fee)

JULY 25, 2017

8:00 - 8:30 a.m.

Continental Breakfast (included in registration fee)

8:30 - 9:00 a.m.

Day One Review

9:00 - 10:00 a.m.

5 Paths to Leadership

In addition to understanding others’ thinking styles, it’s important to understand how leaders’ behaviors impact those around them. This session utilizes an assessment instrument that will divulge a participant’s operating style and its impact on effectiveness when working with others. Suggestions will be offered for mitigating the effects of overused strengths as well as for overcoming challenges created by shortfalls in other areas.

10:00 - 10:45 a.m.

The Seduction of the Leader

This presentation will discuss the pernicious dynamic that most leaders face as they lead their institutions. This “seduction” occurs when leaders do not get honest feedback about how they lead and the decisions they make. The faculty will provide practical strategies to neutralize the negative impact of this leadership dilemma.

10:45 - 11:00 a.m.

Break

11:00 a.m. - 12:00 p.m.

Creative Leadership

Creativity is essential to tackling the complex issues facing higher education today, and leaders play a special role in creating the conditions and structures to support creativity. Using a published assessment, you’ll better understand how you can strengthen and improve this essential resource.

12:00 - 1:00 p.m.

Reflective Journal/Lunch (included in registration fee)



AGENDA

JULY 25, 2017 (CONTINUED)

1:00 - 3:00 p.m.

Leveraging the Knowledge of Others

With the increasing demands on our time, it can be difficult to stay current on the latest research and practice on effective leadership. In this innovative and creative session, you will leverage your time and the knowledge of your colleagues to discuss current research and essential leadership lessons.

3:00 - 3:30 p.m.

Resilience

Resilience is not often believed to be innate to certain individuals. In this session, we'll unpack the concepts of resilience and discuss practical ways that leaders can build this important skill.

3:30 - 4:00 p.m.

Tips and Techniques for Leadership Effectiveness

There are a handful of techniques and approaches that successful leaders employ to enhance their overall effectiveness. Several of these will be presented during this session including tips on managing change, delegation, and decision making.

4:00 - 4:30 p.m.

Reflective Journal/Wrap-up, Discussion, Next Steps



INSTRUCTOR

Patrick Sanaghan, President, The Sanaghan Group

Dr. Sanaghan serves as the head of The Sanaghan Group, an organizational firm specializing in leadership development, executive coaching, strategic planning, and leadership transitions. Pat has worked with over 200 campuses and hundreds of organizations in the last twenty-five years. He has taught leadership to thousands of leaders in higher education, and helped over one hundred campuses conduct collaborative, transparent strategic planning processes. He is the co-author/author of six books, numerous articles, and several monographs in the fields of strategic planning, leadership, and change management. His most recent books include: *Collaborative Leadership in Action* and *How to Actually Build an Exceptional Team*. Dr. Sanaghan also serves as a board member of the College of Saint Benedict in St. Joseph, MN.



OTHERS	VS	ACADEMIC IMPRESSIONS
Typically large annual event		Intimate, workshop-style event with personalized attention
Many concurrent sessions; forcing choice		One focused learning track
Uneven sessions and less outcome-focused, driven by an open call for proposals		Needs-driven and meticulously planned with practical outcomes <ul style="list-style-type: none"> Action plans and next steps to use upon returning to campus Carefully-vetted expert instructors that are also practitioners in the field
Lecture-based		Learner-centric and designed for interaction and collaboration
Large networking events with vendors		Small-scale opportunity to truly connect with colleagues in the same position at other institutions
Some slide presentations posted online after the event		200+ page workbooks with references, worksheets, articles, templates, exercises, and planning documents

96%
of past attendees would recommend an AI conference to a colleague

250+
and growing of AI member institutions (AI Pro)

15,000+
higher ed professionals served

AI Conference Experiences

Academic Impressions provides valuable exploration of timely and pragmatic challenges to higher education institutions. The combination of impassioned subject matter experts as presenters and means of engaging conference attendees was potent.

- C. Tennent, Associate VP of Facilities Management, University of Saskatchewan

This conference was the complete package: relevant topics, philosophical and practical applications, fantastic speakers, fantastic location. One of the BEST conferences I've ever attended. It is what a conference should be! Full of collaboration, networking and solutions.

- M. Lowe, Associate Professor and General Reference Librarian University of Louisiana at Monroe



LOCATION

July 24 - 25, 2017 :: Edmonton, AB

HOTEL

Delta Hotels Edmonton Centre Suites
10222 102 Street
Edmonton, AB T5J 4C5

To reserve your room, please call 780-429-3900. Please indicate that you are with the Academic Impressions group to receive the group rate.

ROOM RATE

The rate is \$155 (CAD) for single or double occupancy, plus applicable tax.

ROOM BLOCK DATES

A room block has been reserved for the nights of July 23 and 24, 2017.

RATE AVAILABLE UNTIL

Make your reservations prior to June 23, 2017. There are a limited number of rooms available at the conference rate. Please make your reservations early.

ADDITIONAL INFORMATION

The Delta Hotels Edmonton Centre Suites raises the bar for first-class accommodation. Featuring extensively renovated guest rooms and picture-perfect placement in vibrant downtown Edmonton, Canada, the hotel welcomes business and leisure travellers to explore all the city has to offer. Stretch out in your spacious, elegant hotel room or suite, which offers a flat-screen TV, luxury bedding, free high-speed Wi-Fi, an ergonomic workspace and a mini-fridge. Treat yourself to the flavours of Canada at Cocoa's Restaurant and Lounge or keep fit on your own schedule at the 24-hour gym. The hotel is across the street from the brand new Rogers Place, and they are connected to downtown's best shopping, dining and cultural attractions via the Edmonton Pedway.

TRANSPORTATION

- The hotel is approximately 20 Miles from Edmonton International Airport (YEG)
 - » Skyshuttle; fee: 18 CAD (one way)
 - » Estimated taxi fare: 60 CAD (one way)



PLEASE FAX ALL REGISTRATION PAGES TO: 303.221.2259

PRICING (CIRCLE ONE)

Your registration fee includes: Full access to all conference sessions and materials, breakfast, lunch, and access to the networking reception on Monday, breakfast and lunch on Tuesday, as well as refreshments and snacks throughout the conference.

Attendance is limited, reserve your spot today!

This event is being held in Edmonton, Alberta. As such, a 5% Canadian Goods and Services Tax must be applied to all orders.

CONFERENCE
Collaborative Leadership in Higher Education
\$1,495 + GST

EARLY BIRD PRICING

Postmarked on or before July 7, 2017. For registrations postmarked after July 7, 2017, an additional \$100 fee per registrant applies.

[REGISTER ONLINE](#) or on the next page.



PLEASE FAX ALL REGISTRATION PAGES TO: 303.221.2259

CONFERENCE REGISTRATION INFORMATION

Print Name | Job Title

Institution/Organization

What name do you prefer on your name badge? | Address

City | State/Province | Zip/Postal Code | Country

Telephone | Email

IF THIS CONFERENCE PARTICIPANT HAS ANY DIETARY OR ACCESSIBILITY NEEDS, PLEASE LIST THEM IN THE SPACE BELOW. WE WILL DO OUR BEST TO ACCOMMODATE THESE NEEDS.

How did you hear about this event? (email from AI, ACPA, colleague forwarded email, *The Chronicle*, etc.) _____

ADDITIONAL CONTACT INFORMATION

If you would like us to send a copy of your registration confirmation or receipt to someone else, please complete this section

Additional Contact Name | Contact Phone

Additional Contact Email | Additional Contact Title

EMERGENCY CONTACT INFORMATION

Emergency Contact Name | Emergency Contact Phone



PLEASE FAX ALL REGISTRATION PAGES TO: 303.221.2259

PAYMENT METHOD

We accept Visa, MasterCard, and American Express credit cards. To pay by check, include the check with this form or select the "invoice me" option. Fax form to 303.221.2259 or mail form along with payment to: Academic Impressions, 4601 DTC Blvd., Ste. 800, Denver, CO 80237

CREDIT CARD



Name on Card

Account Number

Billing Address

Billing City

Billing State

Billing Zip Code/Postal Code

Exp. Date

Security Code (last 3 digits on the back of Visa and MC or 4 digits on front of AmEx)

AMOUNT TO CHARGE: _____

CHECK/INVOICE

My check is included and covers _____ registration(s) Check # _____

Please invoice me, Purchase Order # _____ (PO # not required to receive invoice)

HIGHER ED IMPACT

Delivered free to your inbox, Higher Ed Impact provides you with a full tool kit to help you monitor and assess the trends and strategic challenges likely to have an impact on your institution's health and competitiveness. (Check the boxes for the editions you would like to sign up for)

DAILY PULSE - Scan current events, timely research, and notable practices at other institutions.

WEEKLY SCAN - Review the week's most significant events and the most timely research in higher education, with key takeaways suggested by higher education's leading experts.

DIAGNOSTIC - Get an enterprise-wide and in-depth look at a current, strategic challenge; identify steps to take and critical questions to address.

List the names of the registrants you'd like to sign up: _____

Learn more or sign up to receive Higher Ed Impact at: www.academicimpressions.com/news-sign-up

**Note if you do not provide any names in the above space, all attendees will be signed up for the options selected.*



CANCELLATION AND REFUND POLICIES



SATISFACTION PROMISE

We want you to be satisfied with your Academic Impressions learning experience. If the program you purchased fails to meet your expectations, please contact us within 30 days and let us know. We'll credit the full amount you paid toward another AI program that may better fit your needs.

CONFERENCES

For in-person conferences, substitute registrants are welcome and may be named free of charge at any time. If you cancel 8 weeks or more prior to the first date of the conference, you will receive a full refund, less a \$100.00 service charge per attendee.

If you cancel within 8 weeks of the first date of the conference, you are not entitled to a refund. However, as a courtesy, we will allow you to apply your payment, less the service charge, toward a future purchase within one year from the date you cancel. Your payment is transferable to another person from your institution if you wish.

Please note that if you do not attend and you do not contact us in advance to cancel as described above, you are responsible for the entire payment. In case this event is cancelled, Academic Impressions' liability is limited to a refund of the registration fee only.

ONLINE TRAININGS CONSISTING OF AT LEAST ONE LIVE TRAINING DATE

You will receive a full refund (less a \$75 service charge) if you cancel 8 weeks or more prior to the first live training date. If you cancel within 8 weeks of the first live training date, you are not entitled to a refund. But as a courtesy, we will apply your payment (less a \$75 service charge) towards a future purchase within one year from the date you cancel. Your payment is transferable to another person from your institution if you wish. You may name a substitute primary participant free of charge at any time prior to the first live training date. If available, you may switch the live training format to a self-paced format (such as a CD-ROM Recording or On-Demand Download) free of charge. (Shipping charges will apply to CD-ROM Recording orders outside the U.S. or Canada.)

ONLINE TRAININGS WHICH ARE PURELY SELF-PACED

All sales are final. No cancellations or refunds are provided.

RECORDINGS, ON-DEMAND DOWNLOADS, MONOGRAPHS AND OTHER PUBLICATIONS

All sales are final. No cancellations or refunds provided.